



MODERN SLAVERY TRANSPARENCY STATEMENT

DECEMBER 2022





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Aggregate Industries UK Limited is committed to operating our business fairly and ethically and we reiterate our commitment to the prevention of modern slavery and human trafficking in our business and our supply chain. This is our annual transparency statement for 2022 as required under section 54 of the Modern Slavery Act 2015. Our financial year ends on 31 December and we publish the statement now to reflect the steps we have taken to protect our workforce over the last year. This statement has been reviewed and approved by our Chief Executive Officer, Dragan Maksimovic on 2 December 2022.

WHO WE ARE

As part of the worldwide Holcim group of companies, Aggregate Industries is committed to acting fairly, ethically and with respect. This statement is made by Aggregate Industries UK Limited and on behalf of all our subsidiary and affiliated companies.

As a leading supplier and contractor within the construction and infrastructure industries, we operate at over 300 locations and employ over 3,600 employees. We produce, manufacture and supply a wide range of construction materials, including pavement solutions.

Our supply chain consists of around 4,000 suppliers. The majority of those are UK based, however we also purchase a small range of materials and services from other parts of the world.

OUR POLICIES

All of our policies are underpinned by our Group's Code of Business Conduct, which was updated and reissued in 2021. The Code is available on our website. In addition to the Code, we operate within a range of internal and external policies covering activities such as Recruitment and Procurement as well as on specific topics such as the procurement of natural stone. These policies are supplemented by guidance on activities including the prevention of illegal working.

In particular, our Whistleblowing Policy states that if employees suspect that compulsory labour or related activities may be taking place anywhere in our business or supply chain, they are encouraged to report it immediately.

We recognise the importance of working with our supply chain. Our expectations of our suppliers are set out in our updated Code of Business Conduct for Suppliers. We are committed to continue providing our partners with the help and support they need to succeed.

OUR DUE DILIGENCE

Our Modern Slavery Working Group continues to meet at least bi-annually to share best practice and support our colleagues across the business in raising awareness and tackling modern slavery.

We continue to monitor and assess our supply chain partners through various methods including the Avetta supply chain database, our pricing and tendering exercises, contractual obligations, and ongoing engagement through supplier days and forums. These relationships are reflected through our maintenance of our BES 6001 (Responsible Sourcing in Construction Products) accreditation.

TRAINING AND SUPPORTING OUR COLLEAGUES

As a founding partner of the Supply Chain Sustainability School, we collaborate with other leading businesses within our sector. We share best practices and provide guidance to school members on issues such as modern slavery, fairness, inclusion and respect, and supply chain mapping.



OUR RISKS AND MITIGATION MEASURES

AREAS OF RISK	
Our internal risks ▶ Within our business, we consider that recruitment, and in particular, the supply of temporary labour, remains the area in which the greatest hazards occur in relation to modern slavery.	Our supply chain risks ▶ The greatest hazards arising from our supply chain are considered to include the supply of labour, our logistics and contracting operations. Increased hazards are also associated with the procurement of items or services outside of the EU or where our suppliers themselves have extensive supply chains.
OUR DUE DILIGENCE	
▶ Labour Supply Agency Labour is now sourced through a single supplier allowing us to apply stricter governance and maintain consistently high standards across our organisation. ▶ Payment Processes Checks are in place on duplicate bank accounts to help ensure no suspect activity. ▶ Foreign Entities Sanction checks are undertaken on entities registered outside of the UK and Ireland. ▶ Integrity Line A secure incident reporting system administered by an independent third party allowing employees to report any potential breach of our Code of Business Conduct. ▶ Onboarding Documentation This documentation was revised and improved during 2021. ▶ Human Rights Risk Assessment We assess present and potential human rights impacts within the business and our supply chain. The plan allows us to identify and mitigate issues more effectively. The latest assessment was completed in December 2022.	▶ Supply Chain Risk Assessment We risk assess our supply chain based on the types of goods or services provided, location and supply criticality. ▶ Avetta We require all of our high risk suppliers to undergo assessment on the Avetta platform. Suppliers are required to provide documented evidence of their compliance in the following areas: human rights, forced labour, child labour, working conditions, and freedom of association. ▶ TÜV Rheinland Used to provide external auditing of our natural stone suppliers from India. ▶ Auditing of High Risk Suppliers This is done by using tools such as Avetta and auditing of our franchise haulier business through both FORS (or equivalent) audits. ▶ Revised Terms and Conditions We ensure that our terms and conditions are reviewed regularly and fit for purpose. ▶ Supply Chain Mapping As part of the Supply Chain Sustainability School's special interest group, we contributed to guidance for conducting supply chain mapping within the industry and mapped the supply chain for one of our own supplier's products. This methodology is now being used on current projects and supply chains to gain transparency and further understanding of risks.
DEVELOPMENT, EDUCATION AND AWARENESS	
▶ E-learning Training Modules All managers with recruitment responsibilities have training on Modern Slavery available to them. ▶ Awareness Campaign Encouragement to use Supply Chain Sustainability School resources and events, internal articles and bulletin posts, posters and videos. ▶ Construction Protocol We are a signatory to the Gangmasters and Labour Abuse Authority's protocol. This commits us to raise awareness within supply chains to help prevent and protect workers from exploitation and take necessary steps to help ensure that exploitation of workers is recognised and addressed with appropriate safeguards.	▶ Action Plans Where non-compliances are found through the Avetta assessment, we work with those suppliers to become compliant by issuing action plans and providing guidance. ▶ Awareness Campaign Encouragement to become members of the Supply Chain Sustainability School, article in our haulier newsletter and posters around sites. ▶ Supplier day We host and attend 'People & Communities' supplier days that focus on education and sharing of best practice for our Modern Slavery, Drug & Alcohol, and Fair and Just policies.

OUR CONTINUAL IMPROVEMENT

ACTIVITIES IN 2022	
We intend to recommence face to face supplier days with selected suppliers (depending on COVID restrictions). We will interact with suppliers in order to establish the most appropriate forum for these meetings.	We have reestablished face to face supplier engagement.
Undertake a review of our current supplier auditing tools to consider possible improvements in managing Modern Slavery risks.	Ongoing checks with all suppliers to ensure compliance with Modern Slavery regulations.
We will review and refresh our communications strategy, particularly with a view to addressing changes to our business post COVID.	We have procured a new employee engagement platform and recruited an additional Internal Communications Manager. The platform will be launched Q1 2023.
OUR 2023 AMBITIONS	
We will deliver Manager Refresher Training relating to Modern Slavery.	
We will develop electronic awareness materials to be shared with our partner hauliers.	
We will map a product from one of our suppliers back through the complete supply chain.	
We will voluntarily improve our transparency by adding our Modern Slavery Statement to the Home Offices new online registry.	

By implementing our policies and working together with our suppliers we aim to demonstrate that we operate our business ethically, responsibly and sustainably.

This Statement has been reviewed and approved by our Board.



Dragan Maksimovic
CEO, Aggregate Industries
2nd December 2022

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